# Trimming Turnovers, Raising Rents

**ROI Central!** 



talk about last time?



### **Quick Recap**

Why (good!) bookkeeping matters What records you need to keep Organizing your documents & books Delegating bookkeeping work Delegating accounting work

### In this Module

Why turnovers are a landlord's worst enemy

Responsiveness = mission-critical

Keeping a pulse on market rents & indemand amenities

Reframing how renters think of you

### In this Module

**Dual communication** 

Everything you need to know about raising rents without losing a tenant

Quick trick for the 1-day turnover ©



### Why Turnovers Are Your Worst Enemy

In Module 4, we touched on why evictions & turnovers suck.

A LOT of work, can't be automated or eliminated, and is expensive to delegate.

And expensive:

### Why Turnovers Are Your Worst Enemy

#### **Expenses include:**

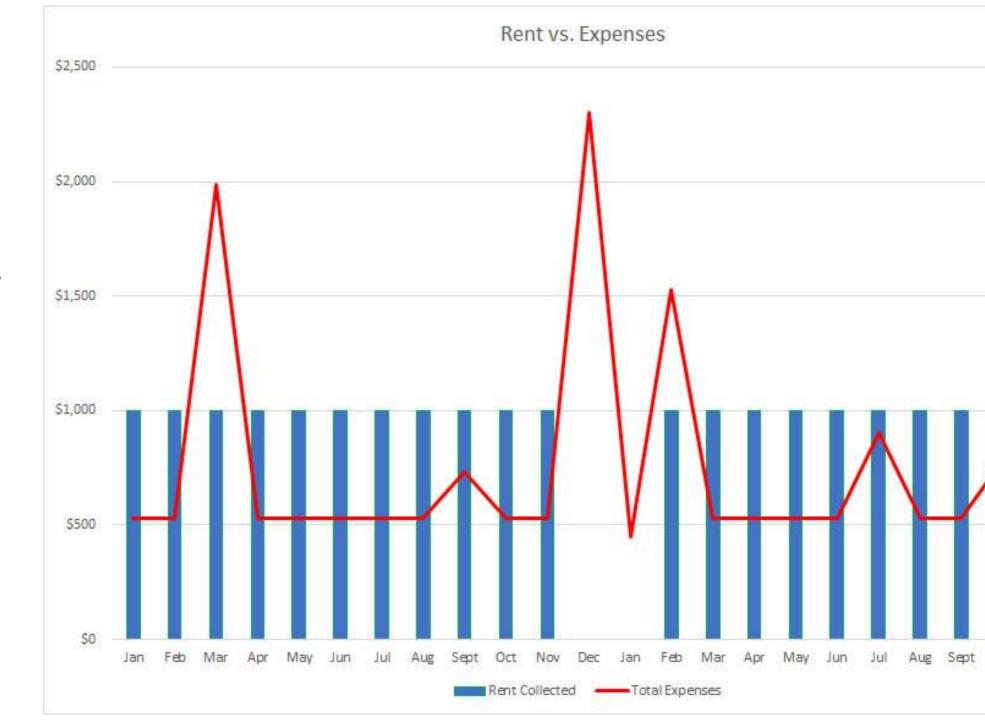
- Lost rent (0-3 months' rent)
- New locks (\$150)
- New carpet (\$1,500-3,500)
- New paint (\$1,000-3,000)

### Why Turnovers Are Your Worst Enemy

My average turnover has cost me \$4,000.

More expensive than CapEx or repairs, and without the benefit of improving the property!

Sample Income & Expenses for Rental





### First: Know Thy Market Rent

If your pricing is wrong, expect trouble



### **Keep One Eye on Competition**

What are competing properties in the neighborhood charging?

How do they compare to yours?

We talked about this in Module 1, in keeping your property competitive

Tour them occasionally, in the mindset of a prospective renter

# It Starts with Screening!



### Trimming Turnovers Starts w/ Screening

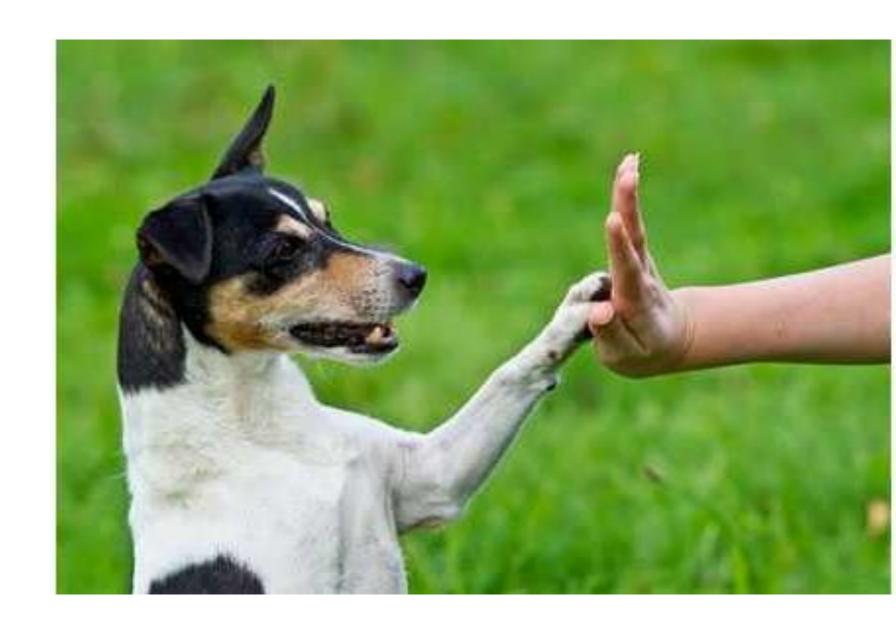
Oz. of Prevention > Lb. of Cure!

Remember from Module 2 – cash cow renters stay for many years

Find stable renters likely to be with you for 5+ years

Remember: systematizing low labor & high ROI involves planning many steps ahead

# The Art & Science of Building Rapport



# **Building Trust & Rapport**

Default tenant mindset toward landlords: adversarial

"I pay rent, the landlord gets rich, and they only do the bare minimum to keep the property up."

# **Building Trust & Rapport**

Your job: reframing that into a collaborative mindset

"My landlord actually cares about me, and thinks of me as a person, not just a check writer."

(Not that you accept checks, right?)

## **Trust Stems from Responsiveness**

**Step 1: Commit to responsiveness** 

Tenant contacts you, you get back to them within 12 hours (preferably less)

Follow up with them daily while issues remain outstanding (even if just a 1-sentence email)

### **Trust Stems from Responsiveness**

Delegating: You can outsource this to an employee or VA, but ONLY if they're on-call every day!

### **Trust Stems from Responsiveness**

Poor Responsiveness: renters' #1
COMPLAINT about their landlords

And we're not in the business of mediocrity like other landlords!

Want to keep your renters renewing? Start by prioritizing responsiveness

# Rapport Pt. 2



The personal file

DOUBLE SECRET HANDSHAKE

Doesn't have to be extensive!

A few lines:

- Children's names (if any)
- Tenant interests
- What you talked about last time

When you call tenants, spend 60 seconds asking about 1-2 of those things!

"Hey Jill, how are you doing? Last time we talked I know you were worried about that big presentation at work, how'd it go?"

It warms them up and primes them to:

- 1. Be more receptive to whatever you're calling about
- 2. Think of you in a more personal way (inherent when you share your own personal life)

Disrupt the default mindset of an adversarial relationship!

Easy way to show you think of the tenant as a person, and you value your relationship with them, by "remembering" these details

"Wow, I can't believe you remember that!"

# Rapport Pt. 3

The dream improvement trick



Once or twice a year, call your renters and ask about their dream improvements for the property.

Not a commitment to do them! Be clear: you don't know if you'll have the budget for property upgrades, but are trying to get a sense of what would be most appreciated.

"Hey Jill, I wanted to check in and see what kind of changes you'd love to see around the property?

"I can't promise anything, but we value you as a renter, and want to do what we can to keep you with us for the long haul."

#### **Results:**

- 1. You get firsthand intel on what amenities have highest demand
- 2. You build more rapport with your renters
- 3. If you do it, incentivizes tenants to stay
- 4. You can identify the highest long-term ROI improvements

Look for ideas that are affordable but will create long-term value for your property

...and justify higher rents! Not just for this tenant, but future tenancies

# Rapport Pt. 4

Dual Communication



You have to send written notices
It's legally required!

(and keeps a paper trail)

**But don't stop there!** 

Pick up the phone call renters about important issues such as:

- Rent increase (more in a minute)
- Rent about to be late
- Entering the property

Builds on that human connection, trust and rapport!

Quick Note: Always be professional, friendly, and firm

Don't get sucked into arguments

You do not negotiate with terrorists!

We included a couple quick scripts for these sorts of phone calls as a bonus!

(see the Resources section below)

# Rules for Raising the Rent!

...without losing a single tenant



### Rule #1: Raise the Rent Annually

#### **Incremental rent hikes:**

- **Optimal: 2-4%**
- Acceptable in Hot Markets: 5-7%
- Never: over 8%

### Rule #1: Raise the Rent Annually

Rookie mistake: falling behind market rents, then raising the rent significantly to catch it up

Remember, know your market rent! Charge appropriately, but if you're more than 8% too low, spread the hikes over several years

### Rule #1: Raise the Rent Annually

Every year, at the same time: lease renewal

Send a lease renewal form, that includes a rent hike

**Call first! As outlined earlier** 

### Don't Screw Up the Legal Notice!



### **Proper Notice**

Important: advance notice varies by state, usually 30-90 days, but

WRITTEN NOTICE REQUIRED IN ALL STATES

Know your state (and local, if applicable) laws!

# Calm & Professional, Friendly & Firm



### Friendly But Firm

Tenants can yell and scream. You can't.

You might get pushback when you tell your tenants the rent is rising.

So what?

Stay calm, professional, friendly and firm. Follow the script:

### **Friendly But Firm**

"I understand Jill. But rents go up alongside our expenses, it's just a part of life.

"We'd love for you stick around, and we may be willing to negotiate a lower rent increase if you're willing to sign a longer-term lease. But if you decide to move on, we understand, and we'll work together for a smooth move-out process."

## **Invisible Landlord Trick**

You are never, ever the "owner" or "landlord"!

You are always the "manager"

That makes you only the bearer of bad news ©



Remember: End All Leases in April or May!

In the worst case scenario, and your tenants balk at the rent hike, they'll be much easier to replace



### Wrap It Up!



### Wrapping It Up

Turnovers = black holes where your time and profits disappear

**Know your market rent!** 

Trimming turnovers starts with placing excellent long-term tenants

**Build trust and rapport with tenants by:** 

### Wrapping It Up

- 1. Committing to excellent responsiveness
- 2. Keeping a small personal file on all tenants
- 3. Asking periodically about dream improvements (and occasionally making them)

### Wrapping It Up

4. Dual communication: courtesy phone call when written notices go out

Raise rents annually at lease renewal, by 2-4% in normal markets, 5-7% in hot markets

Always stay friendly but firm, and as always defend your boundaries!

### Bigger Picture – ADE

These best practices can be delegated, but only to a trusted employee or VA

The purpose of these best practices?

ELIMINATING the work and losses that come with turnovers!

### **Coming Up Next**

#### **Troublesome Tenants!**

- Eliminating evictions by nipping bad behavior in the bud
- > Handling evictions efficiently (and delegating where possible)
- > Common (and costly!) mistakes to avoid

## Module 6 Out

See You on the Flipside!

